



Climate Risk – Implications for NDBs

Innovation Lab 4

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Why is Climate Risk important?



Climate change poses a threat to our systems, economy, infrastructure and habitat.



Climate change is one of the main risks of the twenty-first century with the potential to adversely impact the global economy.



Trillions of dollars in economic losses are expected from physical damage to assets, disruptions to global supply chains and the changes in asset valuations in a business-as-usual trajectory.



The transition to a green economy requires collective action to finance a low carbon, climate-resilient infrastructure system, to invest in climate-mitigating technologies, and to develop alternative energy sources.

Why should NDB's act on Climate Risk?



1. NDBs are uniquely positioned to act on climate risk as they sit at the nexus of key players within the national economy and financial sector.
2. The significant financing required to address the economic implications of climate change urges NDBs to support governments with the mobilization of international resources.
3. NDBs' balance sheets and operations will be impacted by the structural adjustments resulting from the physical and transition risks of climate change.

Climate Change and the Financial System

What are Climate Risks?



Physical Risks

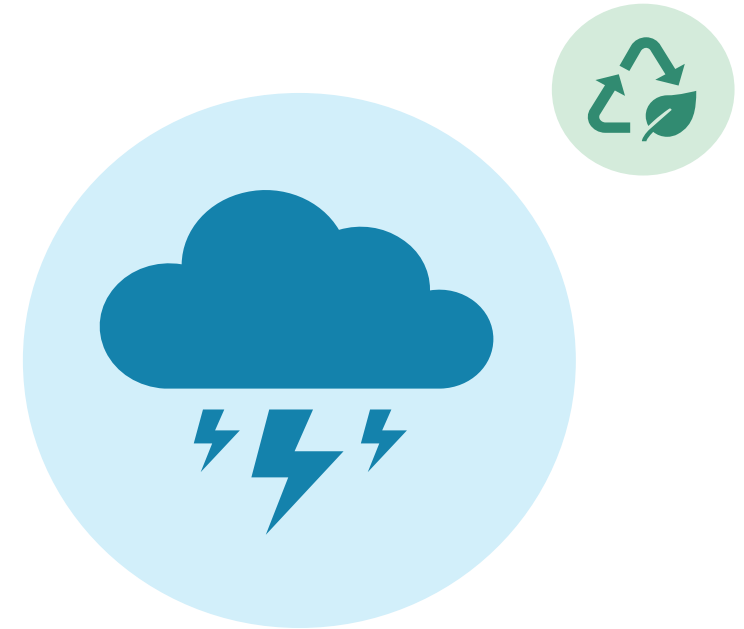
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Transition Risks

What are climate-related Physical Risks?

- Climate or weather-related hazards
- Results in direct financial losses
- Direct: damage to assets
- Indirect: disruption of supply chain
- Tends to disproportionately affect:
 - The value of long-lived fixed assets;
 - Geographies/climate vulnerable regions;
 - Sectors heavily dependent on water; and
 - Industries with high value chain exposure
- Threatens individual FIs and stability of the entire financial system



Examples of climate-related Physical Risks

- Chronic Risks (long-term changes in climate patterns):
 - Rising temperatures
 - Rising sea levels
- Acute Risks (extreme weather events):
 - Tsunami
 - Flooding
 - Hurricane



What are climate-related Transition Risks?

- Uncertain financial impact stemming from structural changes of shifting to a low carbon economy:
 - Policy
 - Technology
 - Liability / litigation
 - Market
- Financial losses and devaluation of certain assets associated with industries rely on carbon emissions or require fossil fuel in its production
- Impacts future cashflow of businesses

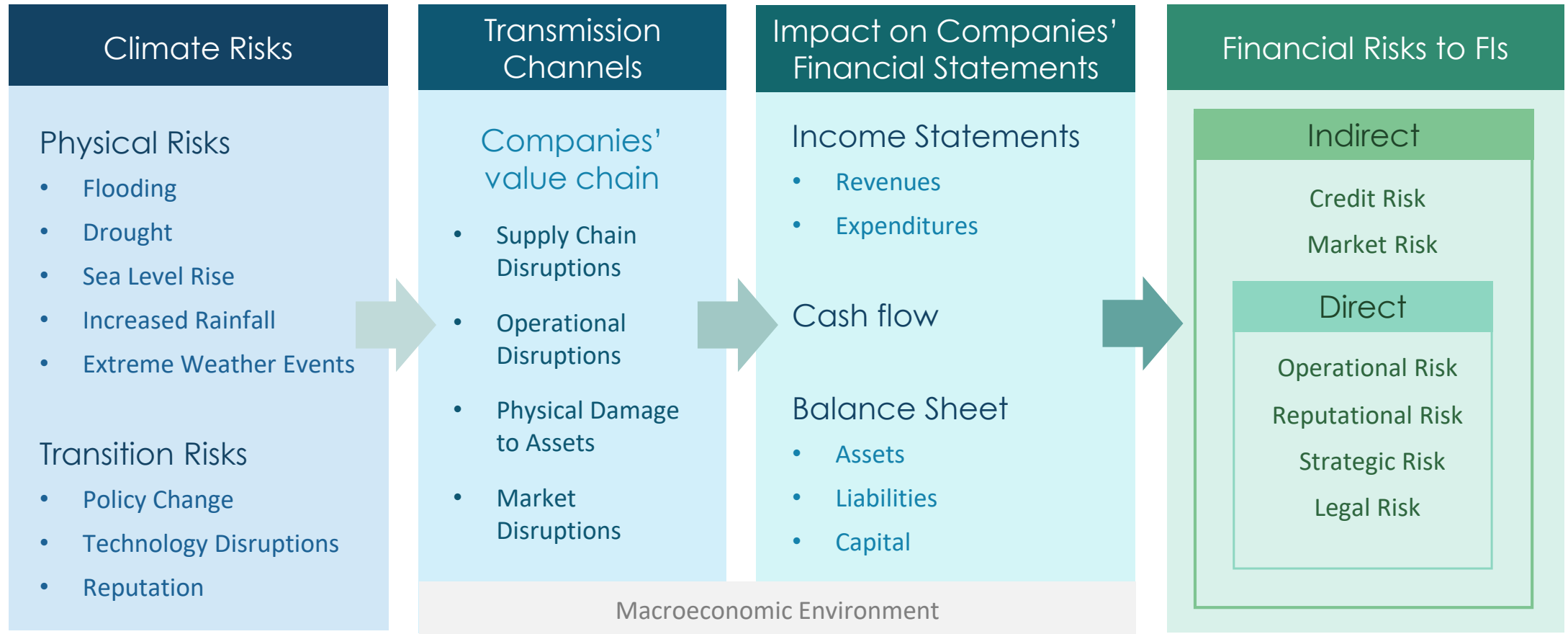


Examples of climate-related Transition Risks

- Carbon pricing: carbon tax or trading, subsidies
- Clean technology
- Litigation charges due to insufficient standards
- Consumer preferences



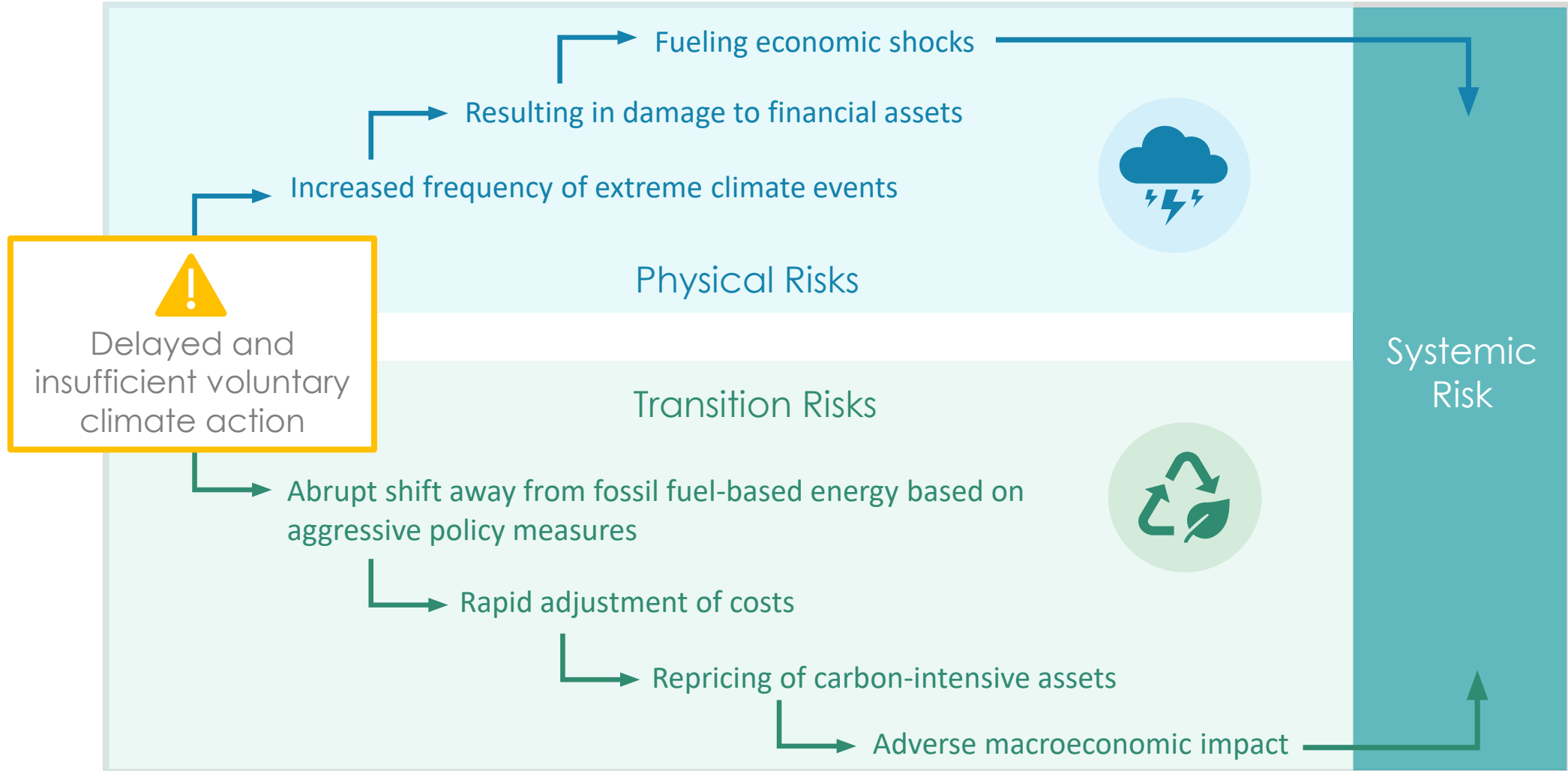
Climate Risks transmit to Financial Risks



Climate Risk exposes financial institutions directly or indirectly



Climate Change is a Systemic Risk

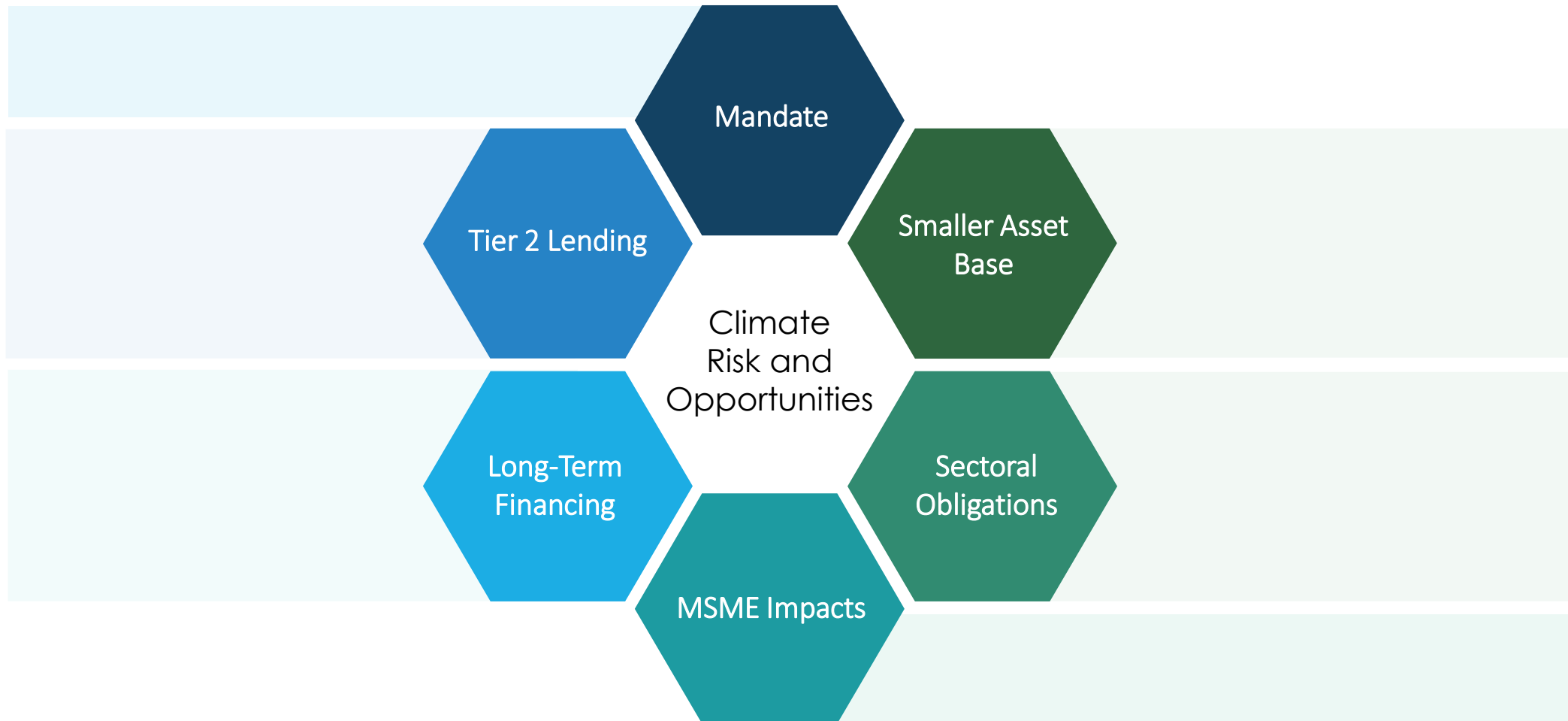


The urgency of climate action has gained momentum among central banks and regulatory authorities



Climate Risk and National Development Banks

Climate Risks and Opportunities arise from NDB's mandate and structural characteristics



NDBs can play an important role in the transition to a low carbon, climate resilient economy



Financing Opportunities



Enhancing access to sources of finance



Seizing the leadership opportunity

A Climate Risk Roadmap for NDBs

Starting blocks for the reorientation into a more climate-resilient financial institution

“Now is the time to ensure that every financial decision takes climate change into account.”

Mark Carney

UN Special Envoy on Climate Action and Finance, (former)
Governor of the Bank of England (December 2019)



Governance

Key activities

- Seek Board commitment on climate risk
- Create a cross-functional Working Group for climate risk management
- Determine the governance processes and structures of key climate-related committees
- Determine the reporting process to inform your Board about climate issues
- Define capacity and resources needs and identify competing priorities
- Build your Bank's internal capacity and understanding of climate risks at all levels
- Create a Climate Policy and consider adjusting or enhancing policies and procedures
- Define accountabilities and responsibilities for climate risk assessments and reporting
- Set climate risk performance targets to align with remuneration/incentive schemes



Strategy

Key activities

- Develop a Climate Risk Strategy
- Prioritize the Bank's top climate sensitive sectors/clients
- Develop a Strategic Action Plan
- Define strategic planning time horizons
- Determine goals for communicating climate risk strategy



Risk Management

Key activities

- Incorporate climate risk into existing overall risk management framework
- Incorporate climate risks into existing Sustainability Strategy and E&S Policy
- Integrate climate risk elements into ESMS
- Prioritize clients, geographies and sectors for analysis of their climate risk sensitivity
- Disaggregate climate risks and opportunities by sector or geography
- Consider the carbon intensity of your credit portfolio.
- Define relevant Climate Risk Scenarios based on range of factors.
- Encourage local FIs, partners and clients to adopt the TCFD



Metrics, Targets, Reporting and Disclosure

Key activities

- Pursue education about the TCFD and move toward adoption
- Engage in education on climate risk disclosure with local FIs and clients
- Set objectives related to climate risk and determine performance indicators





Discussion

Climate risk maturity ladder

- Balanced**
- Define climate risk appetite by executive management
 - Engaged in certain climate finance transactions
 - Short-term climate risk analysis
 - Data collection on certain climate-related metrics
 - Identify climate risk opportunities



Mature

- Mainstreaming climate risk considerations
- Fully climate proofing operations
- Green products and processes
- Short and long-term climate risk approach and analysis
- Clearly defined climate risk appetite, governance, strategy, metrics and targets, integrated into M&E and reporting
- Ex ante and ex post evaluations
- Full internal capacity – HR, IT, Governance, etc.
- Green Bank Model

Nascent

- Business as usual
- Ad hoc or reactionary to climate risk scenarios/opportunities
- Undocumented climate-related impact of investments

Question #1

Where on the maturity ladder do you see your organization and why?

Question #2

Which of the sectors and markets your institution is exposed to are most sensitive to climate risks?

Is your institution more subject to transition risks or physical risks?

Question #3

What would be the next steps for your institution in addressing climate risks?



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